

School District of Lancaster

PlanCon Fast Facts

Urban District Serving ~ 11,300 Students
 2nd Oldest School District in the Commonwealth
 22 School Buildings



SUPERINTENDENT

DR. DAMARIS RAU
 717-299-2700
 251 S. Prince Street
 Lancaster, PA 17603



BOARD MEMBERS

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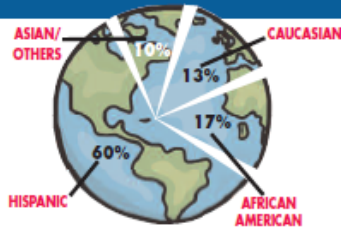
LANCASTER CITY/TOWNSHIP COMMUNITY



DISTRICT AREA: 13.5 sq. miles
POPULATION: 73,266
MILLAGE RATE: 27.7572

DIVERSITY/STATISTICS

ENGLISH LEARNERS: 1,872
LANGUAGES SPOKEN: 38
 (with a variety of dialects)
REFUGEE STUDENTS: 517
GRADUATION RATE: 86.5%
**INTERNATIONAL BACCALAUREATE/
 ADVANCED PLACEMENT COURSES:** 30
SCHOLARSHIPS, TUITION & AWARDS: \$196,000



SCHOOLS/STUDENT POPULATION



DISTRICT TOTAL (AVG.): 11,300
HIGH SCHOOLS 9-12: (2)
 McCaskey Campus: 2,648
MIDDLE SCHOOLS 6-8: (4)
 Hand: 530
 Lincoln: 527
 Reynolds: 477
 Wheatland: 558

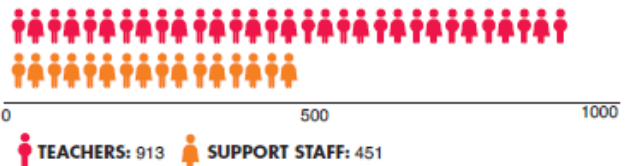


PHOENIX ACADEMY 7-12: 333
CAMELOT OF BUEHRLE ACADEMY 6-12: 71



MARTIN K-8: 649
ELEMENTARY SCHOOLS K-5: (12)
 Buchanan: 392
 Burrowes: 384
 Carter & MacRae: 455
 Fulton: 420
 Hamilton: 460
 King: 523
 Lafayette: 532
 Price: 495
 Ross: 362
 Washington: 576
 Wharton: 367
 Wickersham: 433

EDUCATORS



FINANCES

BUDGET\$196,476,303
PER PUPIL EXPENDITURE\$17,387

PlanCon is a lengthy process of approvals required by the Department of Education (PDE) for schools to receive reimbursement for new construction projects or for renovations of existing buildings. The PlanCon process and the reimbursement to schools for a portion of the cost has been established in the School Code and State Board of Education regulations for decades. The PlanCon approval process consists of 11 steps, covering everything from preliminary planning and facility design and to project financing and refinancing. During the extensive series of preliminary planning steps, some school districts have already issued debt prior to the approval of PDE risking the decade of promised funding for partial reimbursement for a percentage of their project costs. Wealthier districts receive a very small share (usually under 10% of the total project cost) while lower wealth districts can receive a larger state share of the project costs.

School District of Lancaster has received over 30% reimbursement on the most recent projects that begin the process in 2008

The line item for this reimbursement has been level funded since 2011-12, which is down by more than 11% from 2009 and ultimately non-existent in the 2015/16 and 2016/17 state budgets.

The School District of Lancaster is located in Lancaster County and encompasses an area of 10.6 square miles over the City of Lancaster and Lancaster Township. Our students are educated in 22 neighborhood schools with minimal transportation. In 2007, the School Board made a long-term decision to improve our school buildings that have not been renovated or improved in the better part of 30 years in the best case; to 75 years in the worst case scenario.

As early as 2014, we are proud to say that we were able to renovate nine of these schools at a cost of \$130MM and have begun evaluating the long-term cost of continued improvements. We were extremely fortunate to leverage Qualified School Construction Bond Financing to complete our last four buildings which has allowed us to embark on the next four school renovation projects in 2017.

The PlanCon process is long and tedious and needs an overhaul. The funding that the state provides as part of this appropriation is critical to our long-term financing plan. Without the annual funding stream, our District will be forced to raise taxes on our local homeowners and ask them to foot the bill. In a District where 23% of the assessed values are tax exempt, we have no increased tax assessment growth to support the financing of our remaining schools, and without the support of the state through this program, it creates a negative economic impact in a thriving City.

4 Projects Stuck in the Process

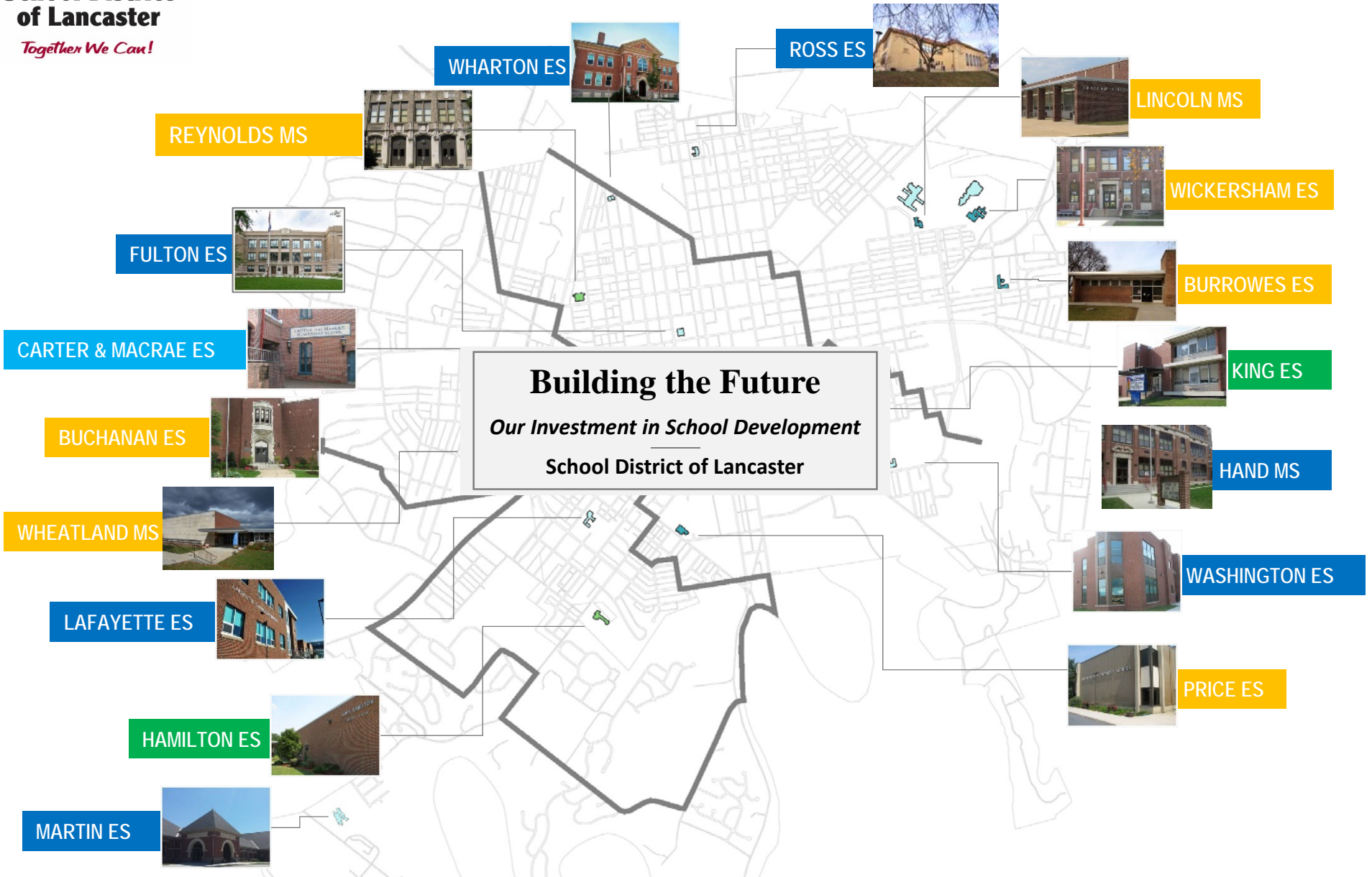
School Project	PlanCon Approvals
Fulton Elementary School	Part A Submittal – May 2012 Part G Approval – October 2014 Part H Approval – No Approval
Hand Middle School	Part A Submittal – March 2011 Part G Approval – December 2011 Part H Approval – No Approval
E.R. Martin K8 School	Part A Submittal – May 2012 Part G Approval – July 2013 Part H Approval – No Approval
Rockland School	Part A Submittal – February 2011 Part G Approval – July 2013 Part H Approval – No Approval

Local Economic Impact

- PlanCon Funding Not Received in 2015-2016 Budget ~ \$1,025,000
- Impact to Taxpayers to make up this revenue short-fall ~ 1.5% Tax Increase or \$41 annual increase to the average School District of Lancaster Homeowner
- PlanCon Funding in Arrears where projects are stuck in the process ~ \$871,615 since original 2010 & 2011 bond issues
- Forecasted PlanCon Funding for Remaining Projects at \$150MM Project Cost ~ \$31.5MM or \$1.5MM per year over 20 years
- In 2014 we finally received over \$4MM in arrears on PlanCon reimbursement that had been stuck in the process since May 2009. The District began the debt service payments on these bonds in June 2007.

Pennsylvania Association of School Business Officials	
Lancaster SD	
Lancaster County	
Elementary School Renovation/Addition, Part G Approved:	5/2010
3 Elementary School Renovation/Addition, Part G Approved:	5/2011
Elementary School Renovation/Addition, Part G Approved:	10/2011
Middle School Renovations, Part G Approved:	12/2011
Elementary School Renovation/Addition, Part G Approved:	8/2012
New K-8 School, Part G Approved:	12/2012
Est. Total State Reimbursement	\$30.8 million
Est. Total Due to School District	\$3.2 million

Phase 3 Construction Projects | 21 Jan 2016



Existing Building Conditions

REQUIRES MAJOR RENOVATIONS

EXCELLENT

FULTON ES

HAND MS

LAFAYETTE ES

MARTIN ES

ROSS ES

WASHINGTON ES

WHARTON ES

GOOD

CARTER & MACRAE ES

J.P. McCASKEY HS

J.P. McCASKEY EAST HS

FAIR

HAMILTON ES

KING ES

POOR

BUCHANAN ES

BURROWES ES

PRICE ES

LINCOLN MS

REYNOLDS MS

WHEATLAND MS

WICKERSHAM ES



Baseline Plan - Enrollment – Actual vs. PDE

APPROPRIATELY ENROLLED

BUCHANAN	ENROLLED 440 CAPACITY 475
FULTON	ENROLLED 448 CAPACITY 450
PRICE	ENROLLED 448 CAPACITY 450

UNDER ENROLLED

CARTER & MACRAE	ENROLLED 400 CAPACITY 575
HAND	ENROLLED 489 CAPACITY 743
KING	ENROLLED 540 CAPACITY 575
LAFAYETTE	ENROLLED 508 CAPACITY 700
LINCOLN	ENROLLED 519 CAPACITY 788
REYNOLDS	ENROLLED 559 CAPACITY 766
WASHINGTON	ENROLLED 590 CAPACITY 675

OVER ENROLLED

BURROWES	ENROLLED 400 CAPACITY 350
HAMILTON	ENROLLED 508 CAPACITY 700
MARTIN	ENROLLED 403 CAPACITY 881
ROSS	ENROLLED 387 CAPACITY 350
WHARTON	ENROLLED 346 CAPACITY 300
WHEATLAND	ENROLLED 605 CAPACITY 545
WICKERSHAM	ENROLLED 502 CAPACITY 450

LEGEND	
	APPROPRIATELY ENROLLED
	UNDER ENROLLED
	OVER ENROLLED

SCHOOL DISTRICT OF LANCASTER

CAPITAL ASSET INFORMATION - UNAUDITED

<u>Building</u>	<u>Original Construction/ Purchase</u>	<u>Additions/ Renovations</u>	<u>Square Footage</u>	<u>Building Capacity</u>	<u>2014-2015 Enrollment</u>	<u>Percentage of Capacity Used*</u>
<u>Elementary Schools</u>						
Buchanan 340 South West End Avenue Lancaster, PA 17602-5080	1929	1955	44,244	425	395	93%
Burrowes 1001 East Orange Street Lancaster, PA 17602-3215	1954	1970, 1988	39,585	370	407	110%
Carter and MacRae 251 South Prince Street Lancaster, PA 17603-5396	1840	1988	142,000	625	412	66%
Fulton 225 West Orange Street Lancaster, PA 17603-3782	1918	2013	75,072	500	438	88%
Hamilton 1300 Wabank Road Lancaster, PA 17603-6849	1964	1989	55,525	350	454	130%
King 466 Rockland Road Lancaster, PA 17602-4212	1966		66,000	645	528	82%
Lafayette 1000 Freemont Street Lancaster, PA 17603-5426	1951	2010	72,000	500	517	103%
Price 615 Fairview Avenue Lancaster, PA 17603-5877	1973		63,116	500	496	99%
Ross 840 North Queen Street Lancaster, PA 17603-2750	1924	2010	38,390	370	372	101%
Washington 545 South Ann Street Lancaster, PA 17602-4551	1934	2010	64,382	600	605	101%
Wharton 705 North Mary Street Lancaster, PA 17603-2889	1895	2010	24,459	340	360	106%
Wickersham 401 North Reservoir Street Lancaster, PA 17602-2447	1929	1953	55,422	450	471	105%
<u>K-8 School</u>						
Martin 2000 Wabank Road Lancaster, PA 17603-6433	1959	2014	88,000	620	618	100%
<u>Middle Schools</u>						
Hand 431 South Ann Street Lancaster, PA 17602-4542	1924	1928,2013	114,887	498	502	101%

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Lincoln 1001 Lehigh Avenue Lancaster, PA 17602-2450	1962	1986	137,664	520	388	75%
Reynolds 605 West Walnut Street Lancaster, PA 17603-3383	1929		96,000	576	500	87%
Wheatland 919 Hamilton Park Drive Lancaster, PA 17603-4914	1955	1961, 1989	92,675	781	591	76%
<u>Alternative Education</u>						
Buehrle 426 East Clay Street Lancaster, PA 17602-2154	1895	2007	18,132	135	58	43%
Phoenix Academy 630 Rockland Street Lancaster, PA 17602-4524	1975	1995	47,227	348	323	93%
<u>High School</u>						
J.P. McCaskey 445 North Reservoir Street Lancaster, PA 17602-2447	1939	1974, 1997	308,000	1,745	1,347	77%
McCaskey East 1051 Lehigh Avenue Lancaster, PA 17602-2457	1996		290,000	1,565	1,345	86%
<u>Administration</u>						
Carter and MacRae - 3rd and 4th floors 251 South Prince Street Lancaster, PA 17603-5396	1840	2011	NA	NA	50	NA
Robert D. Scheffey Building 1020 Lehigh Avenue Lancaster, PA 17602-2452	1985		33,828	210	212	101%
<u>Rockland Center</u>						
Rockland and Dauphin 600 Rockland Street Lancaster, PA 17602-4507	2010		37,414	450	40	9%
Duke and Dauphin 335 Dauphin Street Lancaster, PA 17602-4507	2010		9,786	100	0	0%

* - Amounts in excess of 100% are due to students who are educated in offsite facilities not owned by the District but are reported as members of the respective school population.

Source: District records, Feasibility Study Update, February 2011